



MINISTRY PAPER NO 72/19

**The Law Reform (Zones of Special Operations) (Special Security
and
Community Development Measures)**

The Mount Salem Community Zone

Social Interventions (September 1, 2017 - October 11, 2019)

October 14, 2019

Office of the Prime Minister

The Law Reform (Zones of Special Operations) Special Security and Community Development Measures

Social Intervention Report

(September 1, 2017- October 11, 2019)

This Honourable House is being requested to note that subsequent to the enactment of the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, the Prime Minister on the advice of the National Security Council, declared Mount Salem as the first Zone of Special Operation (ZOSO) under the legislation on September 1, 2017.

Since the declaration of Mount Salem as a ZOSO, the state through the Social Intervention Committee has coordinated the delivery of social services to the community. The Social Intervention development framework approved by Cabinet guides the interventions which serves as a developmental roadmap with the following developmental areas:

- i) Physical Environment;
- ii) Land Tenure;
- iii) Community Safety;
- iv) Human and Community Development and Employment;
- v) Business and Economic Development,
- vi) Spiritual; and
- vii) Faith Based Intervention and Leadership.

The Social Interventions in Mount Salem have been anchored in the Build Phase since February 2018 with significant achievements and overall improvement in community safety and security, through a focused set of interventions guided by the following theoretical approach:

1. Crime Prevention Through Environmental Design (CPTED)
2. Crime Prevention through Social Development (CPTSD)

NEW INTERVENTIONS SINCE REPORT ON JUNE 2019 IN MOUNT SALEM

During the current review period, which concluded on October 10, 2019 the Mount Salem ZOSO saw a limited number of new activities with respect to Social Intervention. The activities during the period were largely driven by the Community Development Committee (CDC), and were recreational in nature. These included:

1. Community spelling competition, for children (children 6-12 yrs.) from the *respective* avenues competing among each other.

2. Community football league on July – September 2019, and included over eight community teams named off each avenue
3. Community netball league - commence September 2019 and currently ongoing
4. Community Domino Competition - commenced September 2019 and currently ongoing.

The National Works Agency also undertook some additional rehabilitation to three roads in the zone including Piggot Street, Crawford Street and the Mount Salem Main Road. This intervention was costed at approximately J\$19 million.

The recent activities have cumulatively increased the overall value of projects executed in the community to now in excess of J\$170million. Since the last update; work continues with respect to the following projects:

1. The Mount Salem Primary and Infant School - Design works completed, and pre-tender activities under development. Project to be funded by the JSIF through the Caribbean Development Bank BNTF fund.
2. Mount Salem Police Station and Health Centre – Appraisals completed, and the Mount Salem Police Station is now undergoing detailed design works and is earmarked for funding through the EU Poverty Reduction Programme.

Table 1 shows interventions successfully implemented in the Mount Salem ZOSO since September 1, 2017.

Table 2 shows infrastructure improvements in active implementation in the Mount Salem ZOSO.

Table 3 shows social services projects in active implementation in the Mount Salem ZOSO.

TABLE 1: INTERVENTIONS SUCCESSFULLY IMPLEMENTED IN THE MOUNT SALEM ZOSO SINCE SEPTEMBER 1, 2017

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
Crime Prevention Through Environmental Design	1. Road Improvement Works	NWA	<p>Scope of Road rehabilitation: A total of five (5) roads are being upgraded in the community:</p> <ol style="list-style-type: none"> 1. Piggot Street – 300 metres 2. Crawford Street- 550 metres 3. Pedlar Lane – 400 metres 4. Mt Salem Main Road -1,630 meters 5. Barnet View Main Road -- 700 metres
	2. Water Regularization	NWC	<ul style="list-style-type: none"> ▪ Over 115 households have had accounts regularized
	3. Drain Cleaning & Removal of solid waste	NWA	<ul style="list-style-type: none"> ▪ Drains cleaned and the removal of truckloads of bulky waste from the community. ▪ Main drain through community rehabilitated, with the community providing all the labour for the works. ▪ 79 community members received short term employment

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
	<p>4. Rodent Control</p> <p>5. Zinc Fence Substitution</p>	<p>St. James Health Public</p> <p>JSIF & Ministry of Economic Growth and Job Creation</p>	<p>Community wide programme that significantly reduced the rat and rodent population.</p> <p>1300m of zinc fence to be removed and replaced with block and steel wall along the following streets:</p> <p>Peddlar lane 108.5 Metre Corners lane 65 Metre Crawford Street 241Metre Crawford to Piggot street 40 Metre Richardson crescent 123M Coconut palm 81Metre Coffee lane 95Metre Campbell lane 215Metre Katon lane 111Metre Clarke street 70 Metre</p> <p>Over 100 community members directly benefitted from employment on the project.</p> <p>Directly impacted over 82 homes in the community.</p>
<p>Crime Prevention Through Social Development</p>	<p>6. Training of Community Based Committee (CDC)</p> <p>7. Back to school support (September 2017)</p> <p>8. Faith Based Organization</p>	<p>MNS & JSIF</p> <p>JSIF & Other SIC Agencies</p> <p>Mount Salem SDA Church</p>	<ul style="list-style-type: none"> ▪ 25 community leaders trained in governance and helped to draft the development plans for the community. ▪ 97 students received supplies for back to school, inclusive of uniforms and books. ▪ Over 100 residents received support through the church at a community fair hosted by the church.

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
	Community Outreach		
	9. Skills Training	HOPE; HEART Trust NTA	<ul style="list-style-type: none"> 15 residents completed training and graduated with level I in Construction Management
	10. Civil Registration	JSIF	<ul style="list-style-type: none"> Over 230 birth certificates were provided since ZOSO was declared.
	11. Community Services Fait	JSIF/ Members	<ul style="list-style-type: none"> Over 2000 services delivered through two fairs. Including medical, dental and civil documentations.
	12. Unity Concert	Ministry of Tourism/ JCDC & SIC partners	<ul style="list-style-type: none"> Cultural showcase in the community, including talent show and games
	13. Sports/ Recreation (Domino Tournament)	SDC	<ul style="list-style-type: none"> Over 80 community members directly participated., however over 200 residents indirectly benefitted
	14. Parenting Support	National Parent Support Commission	<ul style="list-style-type: none"> 20 Parent mentors trained on proper parenting and soft skills; Establishment of a physical Parent Place in the ZONE with support from USAID.
	15. Summer Camp 2018	JSIF	<ul style="list-style-type: none"> Over 150 students were engaged in a six-week summer Camp during June-July 2018. Children were exposed to digital animation, and other areas to include personal development.
	16. Community Safety interventions (Training of	JCF	<ul style="list-style-type: none"> 24 Community Members trained in Community Safety, and deployed within the community as

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
	<p>Community monitors)</p> <p>17. Health and wellness</p>	<p>St. James Public Health</p>	<p>curfew Monitors, members of the Neighbourhood watch and consultative committees.</p> <ul style="list-style-type: none"> ▪ Over 800 residents from the Zone has accessed healthcare services, including home visits. The range of services access included: Antenatal Care (20 persons) <p>Dressings: over 120 persons Child Health: Over 64 persons Curative: Over 264 persons</p>
	<p>18. Community Linkup</p>	<p>Mount Salem CDC & Joint Forces</p>	<ul style="list-style-type: none"> ▪ The Mount Salem CDC and the Joint Forces had a joint initiative in November 30, 2018, where they interacted with the community forming part of building positive networks and partnerships with the community. The event was also symbolic as it came during Police Week 2018.

TABLE 2: INFRASTRUCTURE IMPROVEMENTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO
(Crime Prevention through Environmental Design)

INTERVENTION	ACTIVITIES	OUTPUT	BENEFICIARIES	STATUS
<p>Upgrade to the Physical Environment</p>	<p>Rehabilitation of Mount Salem Primary and Junior High School and Development of a new State of the Art Infant School</p>	<p>Rehabilitation of the Mount Salem Primary and Junior High School: <u>Scope:</u> A new State of the Art Infant School is to be developed:</p> <ul style="list-style-type: none"> a. construction of a four-classroom infant school block with bathroom and classrooms b. Construction of the perimeter fencing for the infant school, undertaking of termite treatment for the compound. c. The project will also involve the construction of tertiary sewer system. 	<p>1. Over 500 students</p>	<p>Approval received from the donor. Final specifications to be finalized and tenders to be submitted.</p>

		<p>Scope: Primary School Section</p> <ul style="list-style-type: none"> a. construction of a classroom block and associated link ways, b. rehabilitation of the sanitation block, c. Rehabilitation of School Infrastructure such as the kitchen, existing bathroom blocks, d. Undertaking of termite treatment for the compound. e. The project will also involve the rehabilitation of existing sewer system network. f. The project will also consider equipping of school furniture for students and teachers occupying the newly constructed classrooms. 	
--	--	--	--

<p>Upgrade to the Physical Environment</p>	<p>Land Regularization</p>	<p>Through a major partnership among JSIF/ NHT / HAJ and NLA the current spatial layout within the Zone will be formalized. This will include:</p> <ol style="list-style-type: none"> 1. Subdivision designed and land holdings being regularized 2. Overlay subdivision to incorporate the improved roadwork and related infrastructure which will form the basis for the splintering of titles 	<p>The entire community will benefit</p>	<p>Survey completed and findings submitted. Joint Agency approach including HAJ/NHT/ NLA and JSIF engaged to draft development an appropriate framework for resettlement and development of suitable housing solutions.</p>
<p>Upgrade to the Physical Environment</p>	<p>Electricity Regularization</p>	<p>National Energy Solution Ltd. (formerly REP) have started planting poles in the community</p>	<p>Entire ZONE is slated to benefit from the improved delivery and regularization of electricity</p>	<p>Pilot project between JSIF/ JPS and OUR through the OPM pending approval following submission by the technical team.</p>
<p>Water Regularization</p>	<p>NWC is ongoing with their improvement to both water distribution and quality of access to the residents.</p> <p>As part of the coordinated approach, laterals are being</p>	<p>NWC will continue and will target the entire zone.</p>	<p>Over 500 household have benefitted to date from improvements in the quality of distribution and bills adjustments.</p>	

		included to ensure, the roadworks are not disturbed once they have been completed		
--	--	---	--	--

TABLE 3: SOCIAL SERVICES PROJECTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO
(Crime Prevention through Social Design)

INTERVENTION	ACTIVITIES	TARGET	BENEFICIARIES	STATUS
Vocational Skills	Skills Training programs: Welding & general construction	Skills training for at risk youth within the Zone	A total of 100 students are being targeted through JSIF/ HEART and HOPE	Completed.
Sport/ Recreation Development	Community Sports Programme	A comprehensive sports programme which will include the major sports is being developed; Objective to use sports to unify community; Participants including unattached youth will also be targeted at the games for skills training and other support.	Estimated to impact the entire community	Pending review and new date.
Entrepreneurship & Business Development	Entrepreneurship Programme: Grants, business training and equipping, regularization support permits and licenses	An unlimited number of applicants were invited to submit proposals for funding of between J\$1.5M	Applications were received from 14 enterprises in the zone with 9 submitting strong business proposals that have been shortlisted.	Beneficiaries received training and capacity building. Procurement process for the equipment commenced and should see

	Approximately 10 Enterprises (J\$ 10 million potentially available for business startup)	and J\$ 2.5 million in business support		beneficiaries receiving grants by December 2019.
Community Safety and Security	Neighbourhood Watch: [Capacity building]	3,500 residents impacted; 20 Residents trained as curfew monitors by the JCF.	3,500 residents impacted; 20 Residents trained as curfew monitors by the JCF.	Community Safety Workshops now planned for November 2019.
	Youth Clubs: [Capacity building / Grants]	Grant Support to youth groups in the Zone.	Four youth groups will be targeted for grant funding to execute programmes and to strengthen their operations	Programme delayed, funding pending to be disbursed by November 2019.



Andrew Holness ON, MP
Prime Minister

14 October, 2019

